'Smart Gateway To Europe'

Amsterdam Airport 'Schiphol' The Netherlands & Hub of KLM- and Martinair Cargo

presented by
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Vice President Alliance



Air France-KLM Cargo Our profile

- Strong pan-European company
- 1 Holding, 2 Airlines, 3 Businesses
- Home bases: Schiphol and Charles de Gaulle
- Cargo business: Air France-KLM Cargo, including Martinair Cargo

Key figures 09/10 Cargo

• Revenues: 2.5 bln €

• Staff: 5700

• Offices: 160 worldwide

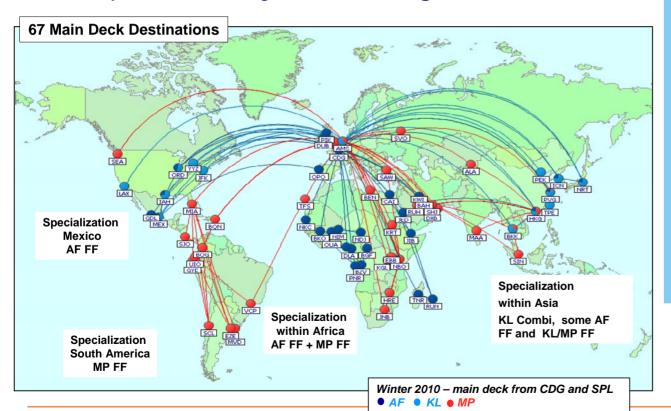




Air France-KLM Cargo

Our offer – strong global network

- Strong network connecting Europe to all major cargo markets via SPL & CDG
- High frequency passenger network
- Complemented by flexible freighter network



Fleet

- · Aircraft operated:
 - 142 Wide Body Belly
 - 16 Combi
 - 14 Freighter

Operation

- 129 destinations in 82 countries
 - ~112 WBB Lower Deck
 - ~67 Combi's and Freighters Main Deck

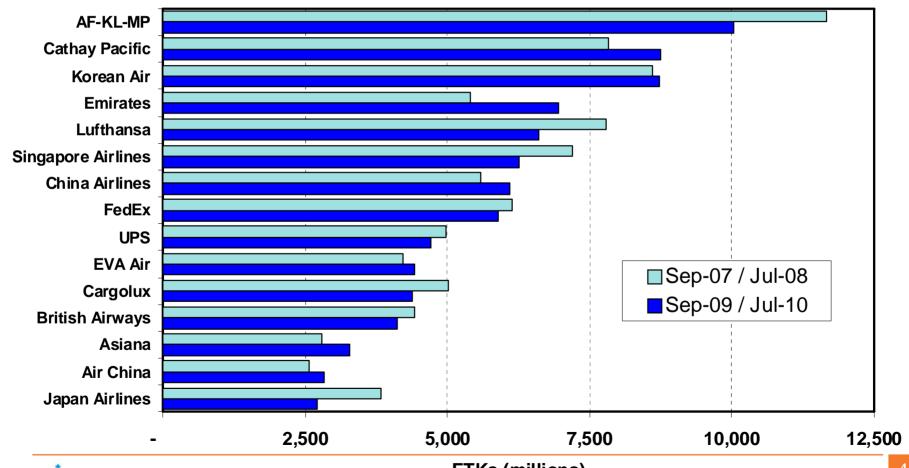




Air France-KLM Cargo Current performance

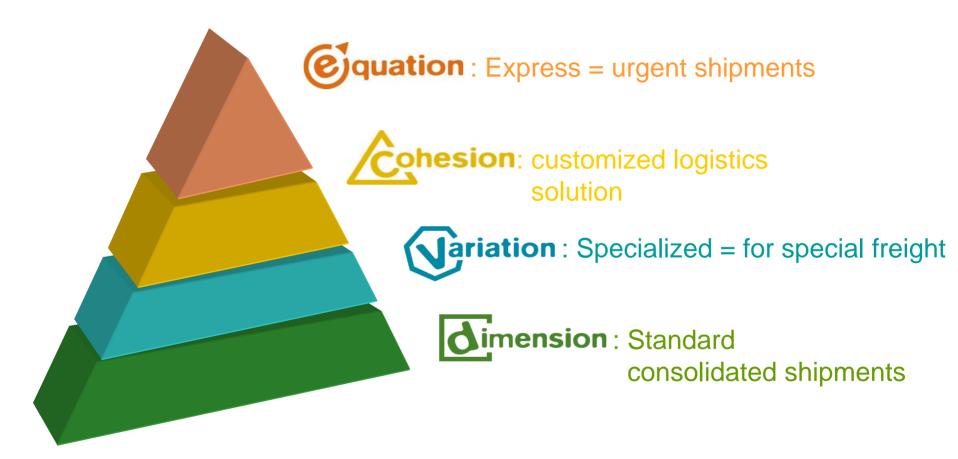
We maintain our position as relevant carrier Top 15 Air Freight Airlines

International Traffic; source: IATA, SLS



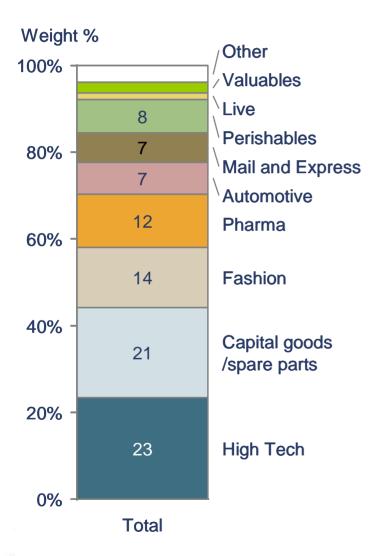


Air France-KLM Cargo Our product portfolio





Air France-KLM Cargo Commodities we transport



- Overall, high tech and capital goods form the largest part for AF-KL Cargo
- With differences depending on the geographical flow

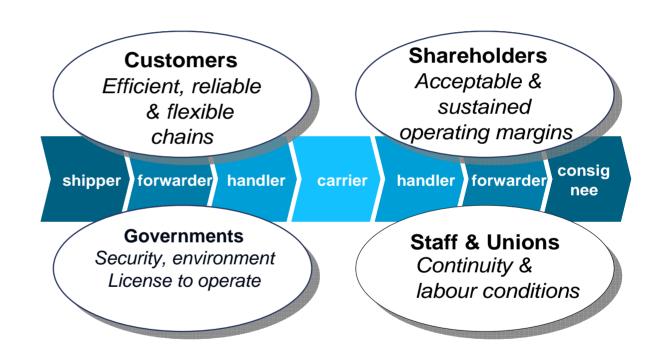


Our industry

Air freight part of the world's supply chain

We deal with many different...

- Stakeholders
- Nationalities
- Legal systems
- Bottom lines
- Processes
- IT-systems
- Procedures



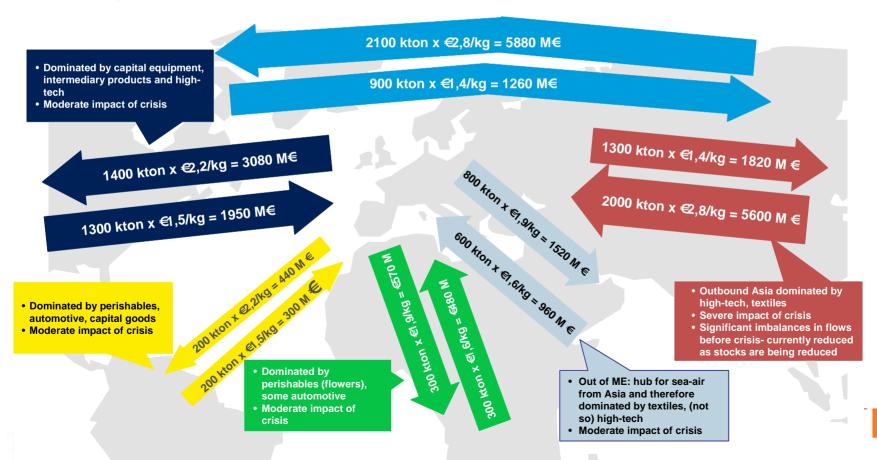
Dealing with complexity



Our industry

Volatile market characterized by imbalanced flows

- Imbalanced flows and highly volatile market
- Business-2-Business: Strong agile customers
- Growth of demand mostly intra-Asia
- Strong competition, low barriers to entry



Our ambition/actions

We continue to build on our partnerships

- SkyTeam Cargo
 - created in 2000
 - now the largest cargo alliance
- Transatlantic Joint Venture
 - Delta, Air France, KLM and Alitalia
- Alitalia
 - AFKL 25% shareholding in Alitalia
- Chinese carriers
 - Chinese carrier landscape changing rapidly (consolidation)
 - fostering relationship with
 China Southern and China Eastern
 - China Airlines (Taiwan) joining Skyteam







KOREAN AIR CARGO



Our ambition/actions

We continue to invest in key developments & innovation

- Cargo 2000
- Security/seamless cargo
- Paperless freight (E-freight)
- CO2 information and compensation service





Our ambition/actions

We continue to build Schiphol as logistic gateway

- Schiphol is not only an airport, but also a logistic hub
 - #3 European cargo hub
 - attractive "market place" for network forwarders
 - connecting strong intercontinental air network with strong European network (mainly road)
 - part of supply chains
- Cargo business adds value
 - direct en indirect economic value
 - important financial contribution to the passenger network

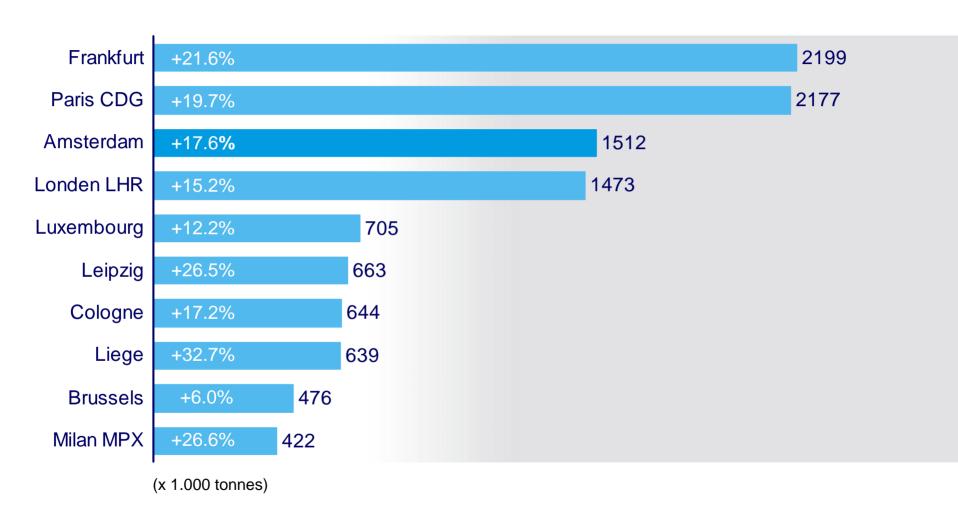


- Safety, security and environment are key success factors
 - opportunities for innovation and competitiveness





Smart Gateway Amsterdam Airport *Schiphol* **Europe's 3rd largest cargo airport in 2010**





Advanced intercontinental network





Smart Gateway Amsterdam Airport *Schiphol*Connecting the world with 100+ 'Scheduled Airlines'





25 'Full Freighter Airlines' connecting all major markets





Easy Connecting all of Europe



Through having a wide network of continental connections





Smart Gateway Amsterdam Airport *Schiphol* **Wide selection of 'Handling Companies' service suppliers**





Network of established logistic service providers



















Network Providers develop airside warehouses







Smart Gateway Amsterdam Airport *Schiphol*Innovate to reach highest service levels

Speed

Security

Quality staff

Smart Gateway Amsterdam Airport *Schiphol* **SmartGate Cargo unique platform**

SmartGate Cargo

a unique public private partnership between airport, government and industry







Amsterdam Airport Schiphol

Dutch Tax and Customs Administration

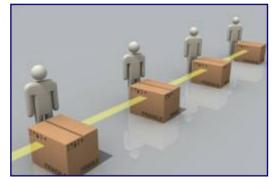
Air Cargo Netherlands (ACN)



SmartGate streamlined & seamless processing

SmartGate Cargo

innovates government inspections, security procedures and logistic processes



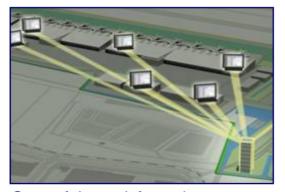
Streamlined supply chain processes



One-stop-shop monitoring process

SmartGate Cargo

creates safe & secure trade lanes



State-of-the-art information systems



Optimal infrastructural design



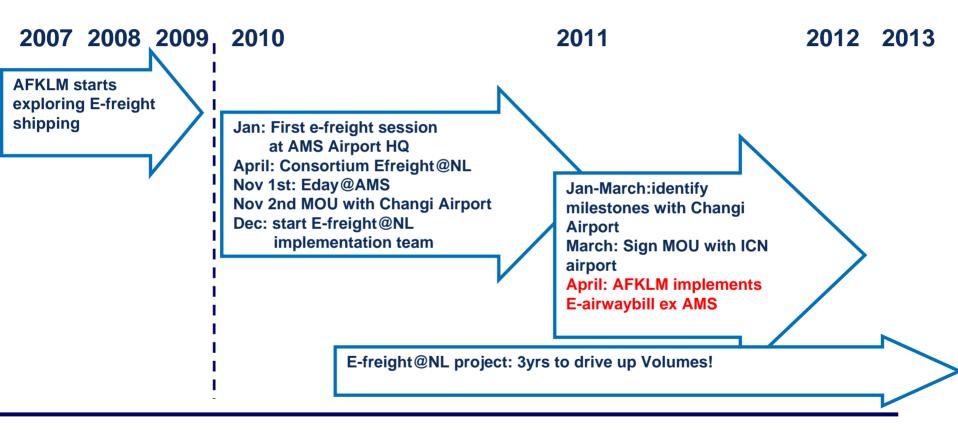
Smart Gateway Amsterdam Airport *Schiphol*Offer a secure environment

Amsterdam Airport Schiphol is home to many certified facilities





e-freight development







Industry participants e-freight@NL development





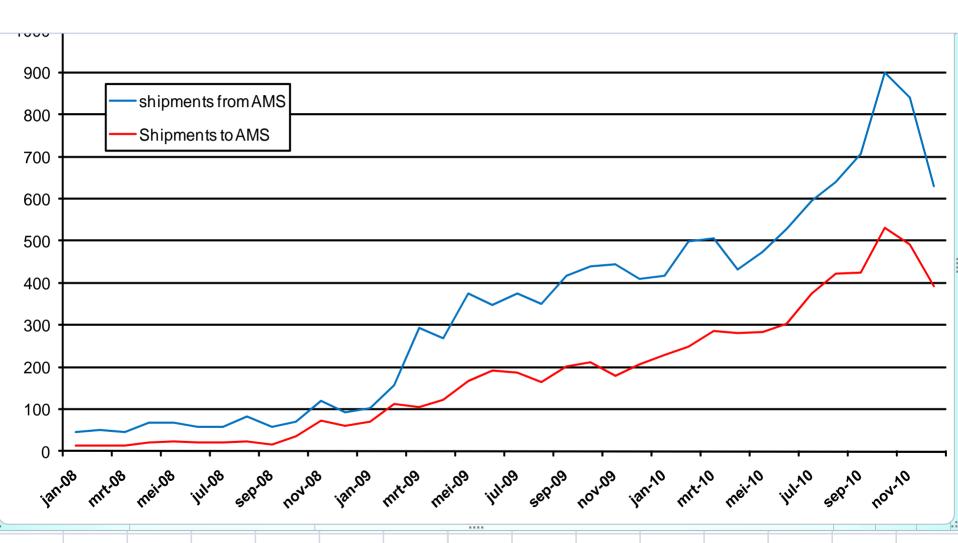








Smart Gateway Amsterdam Airport *Schiphol* **e-freight performance**







Amsterdam Airport 'Schiphol'

The Smart Cargo Gateway to Europe

- > Schiphol build a competitive advantage on chain integrity
 - -More reliable, more safe, more green ..
 - -Social responsibility AND unique selling point
- Integrated, smart approach
 - Gateway concept
 - Combined effort to attract relevant flows
 - Strengthen regional attractiveness for logistic companies
 - -Strengthen "market place" function for network forwarders
 - -Build "best in class" handling concepts
 - -Smart, selective use of available capacity

Smart focus: Integrality, Integrity, Infrastructure





Thank You



